

**Operations & Analysis Committee, Deputy Chairman
Economic & Financial Analysis Advisory Committee, Chairman**

Since 1991, I have been responsible for the technical aspects of TASC, Operational Analysis and APA Scheduling committees. I have designed, developed, and supported many of the applications used for analysis throughout the Association. I have developed a solid, mutually beneficial working relationship with our APA staff, fellow committee members, and IT colleagues at American Airlines. I have supported and assisted commercial application developers in their commitment to providing value to our membership.

I recognize that it is a privilege to serve as secretary-treasurer

The secretary-treasurer must ensure that resources, both fiscal and personnel, are economically directed towards feasible, goal oriented achievable results – not political wish lists. I've listed below a brief summary of my contributions to APA to demonstrate a tangible, proven track record of:

- Recognizing and anticipating pilot's needs
- Crafting, designing and implementing plans to meet these needs.
- Attracting and matching talent and resources to tasks.
- And most importantly - **delivering results to the membership.**

The secretary-treasurer office is **not** a commutable position. The treasurer is more than just the custodian of Association assets. The secretary serves as a focal point for the APA staff, national committee members and volunteers. In addition to assisting the president and vice president, the secretary's job is to **motivate, engage, and manage** every aspect of the Association.

Finally, service at APA has always provided a springboard to the company for those seeking jobs across the street. The company doesn't recruit APA members for talent - **it enlists our members for political influence and institutional insight.**

I will never seek, campaign for or accept another position at APA or the company.

When you choose your next Association secretary-treasurer, I ask that you strongly examine the candidate's history of contributions, accomplishments and achievements - not his/her list of campaign promises.

Pat

I fully endorse Pat Clark for Secretary-Treasurer.

If you voted for me in the nomination round, thank you. I have withdrawn from the race and respectfully encourage you to cast your ballot for Pat in this final round for Secretary Treasurer.

For many years I have had the privilege of working with Pat. He has proven his effective, functional deep experience, leadership and value-delivering knowledge of APA. Pat has the focus, work-ethic and attention to detail that will be required of the Secretary Treasurer position.

Pat's unique skill-set will be critical to not only properly realigning APA assets to deliver the best return on our invested capital (our dues) but also bolster and direct our collective capital to exactly where they'll be required to make our next contract the gold-standard in the industry.

Pat Clark has my confidence and vote!

Captain Dennis Tajer, ORD

Pat Clark is my choice for Secretary Treasurer of APA

His ability to work with the BOD and APA staff and his demonstrated dedication to the pilots of APA is critical to the duties required of the office.

I ask the pilots of APA to vote for Pat!

Captain Jeff Thurstin, DFW

We support Dan Carey, Tim Hamel and Pat Clark for the National Officer elections.

Not only are they the most qualified, but we feel strongly the best team to accomplish our goals during Section Six in a timely manner.

"Think carefully before you vote."

Capt Rob Baker, DFW

Capt J.M. (Josey) Wales, DFW

*Normally, I don't feel it's my place to take sides, but as the LiteSabre developer I owe a debt of gratitude to an individual who has steadfastly defended the third-party trading systems. Pat has repeatedly said to me over the last 10 years, '**whatever is best for the membership**' when asked if he had a problem with me building apps that access this or that. I feel it is important for me to support someone who feels you should have that choice.*

That person is Pat Clark, and he is running for Secretary-Treasurer.

Rob Steo

LiteSabre

Pat Clark has provided invaluable insight, knowledge and unwavering support long before he had any thought of entering politics.

As the creator of BidPro, he has my complete support and gratitude.

Raymond Wallitner

BidPro

Vote Carey, Hamel and Clark - demonstrated, proven leadership.

Created TASC Mobile Sabre & Mobile App

Designed the Association's "pipe" into Sabre. Coordinated an agreement with the company and developed a simple, clean user-friendly mobile replacement – TASC Mobile Sabre.

Created APA's Scheduling and Operational Analysis site

Completely designed and delivered the PBS Award Report, PBS 3XP, Scheduled Pairings Finder/Sorter, Onerous Trips Report, NS Flight Crew Finder, and much more. [APA Scheduling and Operational Analysis](#)

Created APA's real-time Logbook

A printable, filterable, exportable logbook which also feeds **all** commercial on-line per-diem and tax calculators.

Created APA's connection to Sabre

Developed a system that downloads, parses, and archives **all** Sabre historical data used to feed APA analysis applications. This data is critical during grievances and arbitrations. Every HI1, HSS, NS, FI, GIO, N3, N4 etc. Your APA logbook gets its data from this system.

Created APA's Onerous Trips Analysis

Created a system that highlights every sequence that increases the risk of fatigue with objective, scientific, statistically proven data.

Created APA's LOS Award, Distribution & Dispute System

Examined thousands of activity record, calculated every pilot's lump sum payment, published a web site for pilot feedback and corrections, and presented the final analysis to the company. **The result was \$8.2 million payed under the agreement - not a single payment was disputed by the company.**

Created APA's Equity Award, Distribution & Dispute System

This system was identified as the key component of APA's ability to quickly and accurately record over 1000 disputes. This resulted in APA being the **only** union never to have been sued, saving APA members untold dollars in legal fees and allowing the **early distribution of literally tens of millions of dollars** of equity.

Created Rapid Re-Accrual Analysis System

Designed to dispute the company's sick time rapid re-accrual inaccuracies.

Created APAs National survey system

Developed a complete survey system that drives all APA national surveys. Cost savings estimated in the **hundreds of thousands of dollars**.

... and many other systems in use throughout the Association.